ANNUAL REPORT 1985

THE ST. LAWRENCE PARKS COMMISSION

87-01802/

Cover: Line drawing of Bellamy's Steam Flour Mills at Upper Canada Village by the Commission's artist Jancis Sommerville.

THE ST. LAWRENCE PARKS COMMISSION

The St. Lawrence Parks Commission originally was incorporated as The Ontario-St. Lawrence Development Commission with royal assent being received in March, 1955. Under this Act, the Commission was given the prime duty "to develop, control, manage, operate and maintain Parks," . . . "Parks" were defined as "all lands in the counties of Glengarry, Stormont, Dundas, Grenville and Leeds vested in and placed under the control of the Commission, including highways, roads and boulevards and any interest in lands." The Commission's area of operations, therefore, included not only the International Rapids Section, but also the counties of Glengarry to the east and Leeds to the west. On May 27, 1958, an amendment to the Act extended the area of operation to include the counties of Frontenac, Lennox and Addington. With the inclusion of these counties, the parks system, comprising nearly 10,000 acres, was extended 60 miles westward. In 1964, the Act was amended to read "The St. Lawrence Parks Commission."

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THE ST. LAWRENCE PARKS COMMISSION

CHAIRMAN ..... Mr. George N. Speal, Q.C. (Kingston, Ontario)
VICE CHAIRMAN..... Mr. Sam K. G. Ault (Morrisburg, Ontario)
GENERAL MANAGER ..... Mr. Robert A. Cook (Morrisburg, Ontario)

COMMISSIONERS

Mrs. Janette Abbey (Lancaster, Ontario)
Miss Jill Alguire (Ingleside, Ontario)
Mr. C. J. Syl Apps (Kingston, Ontario)
Mr. Norman Carson (Brockville, Ontario)*
Mrs. Winifred Clarke (Napanee, Ontario)
Mr. John L. Cook (Cornwall, Ontario)
Mr. T. Winston Cousins (Verona, Ontario)
Mr. W. Grant Haskin (Mallorytown, Ontario)
Mr. Gerald H. Huck (Rockport, Ontario)**
Mr. John A. H. Morris (Prescott, Ontario)
Prof. John A. Willes (Sydenham, Ontario)

SITES AND FACILITIES

UPPER CANADA VILLAGE (11 km east of Morrisburg, Ontario)
OLD FORT HENRY (Kingston, Ontario)
FAIRFIELD HISTORICAL PARK
(Amherstview, Ontario, 19 km west of Kingston, Ontario)

ADOLPHUSTOWN PARK (51 km west of Kingston, Ontario)
1000 ISLANDS PARKWAY (between Brockville, Ontario and Gananoque, Ontario)
IVY LEA PARK (1000 Islands Parkway)
BROWN'S BAY PARK (1000 Islands Parkway)
GRENVILLE PARK (1.6 km east of Johnstown, Ontario)
RIVERSIDE-CEDAR PARK (6 km east of Morrisburg, Ontario)
CRYSLER FARM BATTLEFIELD PARK (11 km east of Morrisburg, Ontario)
MORRISON AND NAIRNE ISLANDS (14 km east of Morrisburg, Ontario)
FARRAN PARK (Ingleside, Ontario)
LONG SAULT PARKWAY (between Ingleside, Ontario and Long Sault, Ontario)
McLAREN CAMPSITE (Long Sault Parkway)
WOODLANDS PARK (Long Sault Parkway)
MILLE ROCHES PARK (Long Sault Parkway)
LAKEVIEW HEIGHTS PARK (3 km east of Long Sault, Ontario)
CHARLOTTENBURGH PARK (19 km east of Cornwall, Ontario)
RAISIN RIVER PARK (west of Lancaster, Ontario)
GLENGARRY PARK (3 km east of Lancaster, Ontario)

Upper Canada Migratory Bird Sanctuary (14 km east of Morrisburg, Ontario)
Upper Canada Golf Course (11 km east of Morrisburg, Ontario)
Crysler Park Airstrip (11 km east of Morrisburg, Ontario)
Queen's Gardens (11 km east of Morrisburg, Ontario)
Horseshoe Corral Riding Stable (11 km east of Morrisburg, Ontario)
Crysler Park Marina (10 km east of Morrisburg, Ontario)
Crysler Park Maple Sugar Bush (9 km east of Morrisburg, Ontario)

*Retired February 16, 1986
**Resigned June 12, 1985

MESSAGE FROM THE CHAIRMAN

To The Honourable John Eakins
Minister of Tourism and Recreation:

I take pleasure in submitting herewith the Annual Report of The St. Lawrence Parks Commission covering the fiscal year ending March 31, 1986.

In this my first message as Chairman, I wish to pay tribute to my predecessor Donald R. Irvine who served the Commission from 1982 until 1985. Mr. Irvine oversaw a number of exciting developments in the interpretation at our historic sites, in parks' programming and many improvements to the physical plant. Able to draw on a vast store of experience gained through business and municipal and provincial affairs, he made an invaluable contribution to the success of the Commission. Commissioners and staff join me in wishing him well in future endeavours.

The highlight of the season at Upper Canada Village was the official opening of Bellamy's Steam Flour Mills on Victoria Day, May 20. This unique attraction is the only operating flour and grist mill in North America powered by both water and steam which is open to the public. Close to 5,000 people were on hand to watch the opening ceremonies, enjoy performances by the Fort Henry Guard and the Glengarry Pipe Band and view the portrayals of the mill by local and area artists who took part in the juried art show, sponsored by the Commission in conjunction with the Cornwall Regional Art Gallery.

The appearance of the Fort Henry Guard at the mill's official opening was one of its 16 out-of-Fort commitments during the operating season. For the second year, the Guard performed three Ceremonial Retreats each week during July and August, two of which were joint performances with the United States Marine Corps which paid its biennial visit to Kingston's premier historic site. The Commission was honoured to have you pay your first official visit to Old Fort Henry as the Reviewing Officer for the August 26 performance.

Fairfield House in Fairfield Historical Park which was opened officially in 1984 by Her Majesty Queen Elizabeth II, experienced a large increase in attendance during its first full year of operation. Three special events, including a woodworking demonstration, a one-act play and a Loyalist Encampment by Jessup's Corps proved popular with visitors.

Activities in our parks ran the gamut from a Voyageur Encampment to a windsurfer school and caught the attention of campers looking for new experiences, as well as all the amenities offered in the Commission's campgrounds.

George N. Speal, Q.C.
Chairman

D'un camp de voyageurs jusqu'à une école de planche à voile, toute une gamme d'activités dans nos parcs attirait l'attention des campeurs à la recherche de nouvelles experiences, en plus des autres commodités qu'offrent déjà les terrains de camping de la Commission.

It is this realization by the Commission that modern travellers are seeking personal fulfillment through new adventures and educational activities and its willingness to meet visitors' needs, that keep our sites viable and successful.

As the Commission's new Chairman, my raison d'être is to provide the stimulus and direction to staff to assist them in their challenging task of maintaining our success rate in the second half of this decade.

Respectfully submitted,

The St. Lawrence Parks Commission

George N. Speal, Q.C.
Chairman

UPPER CANADA VILLAGE

Upper Canada Village's most recent restoration, Bellamy's Steam Flour Mills, was opened officially Victoria Day, May 20. Close to 5,000 people enjoyed concerts by the Glengarry Pipe Band, of Maxville, Ontario, performances by the Fort Henry Guard, entertainment by the singing duo of Ian Bell and Nathan Curry, 19th century games for both children and adults, an 1860s-style baseball game between the Fort Henry Guard and Upper Canada Village interpreters and children's programming at the mill.

On display was the successfully juried art work from the "Strokes of History" art show sponsored by the Commission in conjunction with the Cornwall Regional Art Gallery. Local and area artists were invited to depict the mill in two dimensional media. Forty grade six, seven and eight students from schools under the jurisdiction of the Protestant and Roman Catholic school boards in the United Counties of Stormont, Dundas and Glengarry also were invited to draw and sketch the mill. Their work was displayed as well.

The Glengarry Pipe Band performs at the official opening of Bellamy's Steam Flour Mills.
(Photo by Brian Gordon & Associates, Brockville, Ontario)

EDUCATIONAL PROGRAMS

The Education Department continued with its plan to broaden students' understanding of pre-1867 life in Upper Canada. Specific independent programs were offered off-season while supplementary lessons to a regular tour were conducted during the season. The emphasis was on the role of the child in society. The department began to offer French language programs especially appealing to Quebec children. Also a program was developed for youth groups which can be incorporated into their badge system.

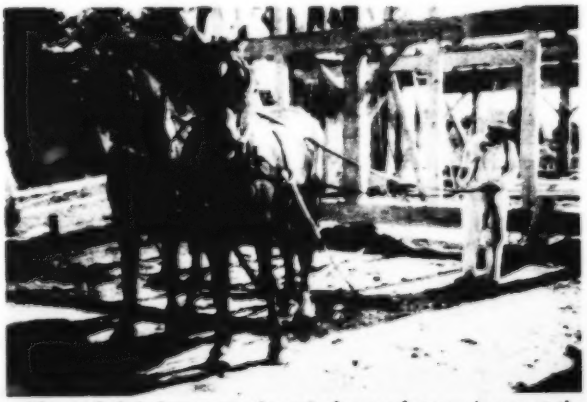
TECHNOLOGY UPDATE

Over the winter the Technology Department shingled the north side of the Asselstine Woollen Mill's roof, as well as the west side of Beach's Sawmill's roof. The major project was the complete overhaul of the woollen mill's turbine and the re-building of the turbine box and a rinsing tank for wool.

The mill operated successfully throughout the year, grinding about 50 tons of flour and 15 tons of animal feed.

Early photographs of the mill, built in the 1820s at North Augusta, Ontario show a driveshed. The men of the Village began work on a driveshed in June and the 20-foot high frame of the 36-foot by 24-foot building was raised in September. The building is a copy of a driveshed in the Morrisburg area. The project was popular with visitors who enjoyed watching the workers employ 19th century building methods.

The men of the Village work to erect the frame of Bellamy's driveshed.



Men and their horses are the only forms of power in use at the Bellamy's driveshed building site.

INNOVATIVE VIDEO

A major project of the year was the filming of the educational video *The Bartletts*. Sponsored by the Ministry of Education, the production was done by Interactive Image Technologies Ltd., of Toronto. The film illustrates the story of the Loyalists 1784-1793. It will be unveiled in 1986 for students in Grades 7 to 10 and will be available through TV Ontario.

NEW DEPARTMENT

The Domestic Programming and Costuming Department was established. The responsibilities for the collection and interpretation of the domestic interiors were amalgamated. During the year a number of interpretive changes were made to domestic interiors.

TITLES AND ARTIFACTS

During the year the Library acquired 143 new titles. Considerable work of consolidating and organizing archival and research material was accomplished as the result of hiring a part-time librarian. A number of finding aids were compiled to help visitors use the resources of the Library.

The Village purchased an early banc-lit, a number of copper boilers for laundry demonstrations and various original tradesmen's tools. Ten artifacts were donated, including a most valuable and rare inn sign. More importantly it was the original "Mire's Inn 1815" sign belonging to Willard's Hotel before it was purchased by the Willard family.

The basic laboratory and workshop for the registrar in Crysler Hall was completed. Also a textile storage area was built, as well as a general storage area. The basement was renovated completely and now has its own heating and an electric air exchange system.

MAINTENANCE PROJECTS

During the year a great deal of maintenance was needed reflecting the age of the Village and the long-term effects of mass visitation. Masonry repairs worth $5,000 were done mainly to brick ovens, chimneys and walls. The interior of Christ Church, Lockmaster's House, east lavatory, the Security Building and several wagons and carts were painted. The entire bottom floor of the Guest House was redecorated. A new food booth was constructed for the Tea Garden. Extensive repairs were made to the tractor shed to match the artisan shop. New partitions were installed in McDiarmid House. Carpentry repairs and modifications were numerous to combat deterioration and to improve interpretation.

AGRICULTURAL REVIEW

The most important addition was the new activity around Loucks' Barn. Milking, threshing, animal feeding and other chores were done in a realistic atmosphere where visitor participation was possible. A new smoke house was built as a demonstration for Loucks' Farm and proved an interesting interpretive event, as well as enhancing the smoking of meat. The processing of meat now can be completed at one site. A small, primitive farm was established at the east end of the Village where the oxen were used.

In August CBC-TV, Ottawa, filmed a segment of *Country Report* featuring the Young Interpreters' program.

The smoke house at Loucks' Farm was built using 19th century methods.

Under construction, the Harvest Barn Restaurant at Upper Canada Village will open to the public in 1986. The 5,000 square foot, 160-seat, air-conditioned facility will serve snacks and full course meals cafeteria-style and will replace the Upper Canada Restaurant.

COMMERCE AND PRINTING

The Bakery production included buns and cakes in the fall months, adding to the usual bread-baking interpretation. Crysler Store continued to be a focal point for interpreters drawing their supplies. The tinsmith, located in the rear of the store, was kept busy supplying tinware for sale.

The Asselstine Woollen Mill had a busy season. Fifty blankets were made and sold. Two new blanket patterns were used, an indigo from Glengarry County and a madder red five bar check from Prince Edward County. Beach's Sawmill continued to produce planks and boards of pine and hemlock, plus some hard wood.

The Gazette Printing Office published five issues of the Gazette, keeping up with most of the season's events.

APPRENTICESHIPS

Apprenticeships were begun for the Cabinetmaker's Shop, Beach's Sawmill, the horticulture section and the timber framing crew, fostering training of younger staff in these traditional trades. The Apprenticeship Program is conducted in co-operation with the Ministry of Colleges and Universities.

SLEIGH BELLS RING

A total of 2,056 people enjoyed the sleigh rides through the streets of Upper Canada Village, compared to 1,178 the year before. Waxing and cross country skiing techniques clinics were held Sundays during January at the Crysler Park Maple Sugar Bush shanty. Weekend skaters on the Upper Canada Village canal appreciated the warmth during the day of the bonfires on the shore and the hot cider and coffee available adjacent to the Village Store.

CORPS AT VILLAGE

Beginning on April 1, the Fire and Security Department incorporated personnel from the Canadian Corps of Commissionaires. During the year, 273 persons were treated at the First Aid Station.

OLD FORT HENRY

The Fort Henry Guard, made up of 140 university, college and secondary school students, had 16 commitments outside Old Fort Henry and 34 inside the Fort, including 25 Ceremonial Retreats. A total of 25,600 people attended the Guard's out-of-Fort performances.

For the second year, Ceremonial Retreats were staged on Monday, Wednesday and Saturday evenings during July and August. The performances each week gained in popularity with visitors as the retreat attendance rose nine percent over 1984.

The Guard had two sub-units each of infantry, drums and artillery which made it possible to present an active garrison seven days a week.

The Drums continued to improve its performance with authentic beatings and a repertoire of 30 pieces.

QUARTERMASTER'S STORES

With the augmentation of the Fort Henry Guard in the last two years, staff have been busy providing adequate storage, sufficient uniforms, equipment and supplies and accounting for and handling the larger inventory.

During the year, 40 artillery pouches with new brass hardware and 16 band sword scabbards were manufactured and new decals containing the proper insignia for the Fort Henry Guard's drums were designed and produced.

MAINTENANCE PROJECTS

The Maintenance Department undertook several projects, including the construction of a complete gun carriage and platform, the installation of asphalt walkways from the parking lot, the renewal of the upper floor of No. 1 Cookhouse, the placement of new door and window frames in the east and west ditch towers, replacement of the electrical circuits in the curtain wall, painting of the roof of the west ditch tower and the installation of a new water system to the Guard's quarters and furnace room.

MUSEUM AND LIBRARY NEWS

During the year the Museum received artifacts valued at $1,940 by donation, $175 worth of artifacts by purchase and artifacts valued at $19,019 by exchange for a total of $21,134 in new artifacts.

The heating in the Library was renewed and the facility was re-organized, making it a more efficient research centre.

HIGH TECH

An Olivetti ETV 300 word processor and Olivetti ET 111 electronic typewriter were installed in the Administration Office which meant a great improvement in the quality and quantity of work produced.

ELEMENT OF REALITY

The multilingual interpreters at Old Fort Henry who staff the Information Centre and Officers' Quarters and conduct tours for visitors in English, French, German and Spanish began to wear historical costumes. Portraying soldiers' wives or a delivery man from a brewery, the interpreters added another element of reality to the animation of this military museum.

MARINES AT FORT

The Honourable John Eakins, Minister of Tourism and Recreation attended one of the two joint Ceremonial Retreats between the Fort Henry Guard and the United States Marine Corps, Washington, D.C. which took place at Old Fort Henry in August. Mr. Eakins acted as Reviewing Officer for the August 26 performance. The association between these units spans three decades and encompasses both tradition and rivalry. The Guard won the Armstrong Gun race and was presented with the Gunners Gun trophy. The score now stands at five victories for the Fort Henry Guard and four for the Marines in this annual competition.

FORT HENRY GUARD SPECIAL EVENTS 1985

May 18 — Opening of Murney Tower, Kingston, Ontario
May 20 — Opening of Bellamy's Steam Flour Mills, Upper Canada Village
May 22 — Demonstration at Fort Drum, New York
May 24 — Victoria Day, Old Fort Henry
May 25 — Armed Forces Day, Kingston, Ontario
June 2 — Royal Canadian Electrical Mechanical Engineers (RCEME) Church Parade, Kingston, Ontario
June 4 — Greet German Industrial Group, Kingston, Ontario
June 6 — Sir John A. Macdonald Graveside Ceremony, Kingston, Ontario
June 10 — Ontario Municipal Conference, Kingston, Ontario
June 18 — Polson Park School Anniversary, Kingston, Ontario
June 21 — Niagara Parks 100th Anniversary, Queenston Heights, Ontario
June 22 — Niagara Parks 100th Anniversary, Old Fort Erie, Ontario
June 23 — Parks Canada 100th Anniversary, Fort George, Ontario
June 26 — Kingston Symphony Performance, Old Fort Henry
June 27 — Special Ceremonial Retreat for International Joint Commission, Old Fort Henry
July 1 — Dominion Day, Old Fort Henry
July 14 — Opening of Fort Ontario, Oswego, New York
July 21 — 1812 Pageant, Sackett's Harbour, New York
July 27 — Honour America Day, Rome, New York
August 2 — Glengarry Highland Games, Maxville, Ontario
August 24 — Joint USMC/OFH Ceremonial Retreat, Old Fort Henry
August 26 — Joint USMC/OFH Ceremonial Retreat, Old Fort Henry
August 31 — Awards' Night, Old Fort Henry
September 24 — TourCan '85, Old Fort Henry
October 11 — Ontario Home Builders' Association, Kingston, Ontario

CAPTURING MEMORIES

The Honourable John Eakins, Minister of Tourism and Recreation views a joint Ceremonial Retreat between the Fort Henry Guard and United States Marine Corps.
(Photo by Brian Gordon & Associates, Brockville, Ontario)

Guard Captain Scott Dunn presents the Gunners Gun trophy to Cpl. Daniel Gates, Artillery Detachment Commander as Marines look on.

The Fort Henry Guard marches through the streets of Upper Canada Village where the members performed at the official opening of Bellamy's Steam Flour Mills.
(Photo by Brian Gordon & Associates, Brockville, Ontario)

Ceremonial Retreats continue to be popular with visitors.

Interpreters David Megginson and Sarah McClure wear historical costumes.

FAIRFIELD HISTORICAL PARK

In its first full season of operation, Fairfield Historical Park, the location of Fairfield House, saw three special events staged for the enjoyment of visitors, as well as a number of site improvements.

Woodworking demonstrations, a one-act play, along with a selection of 19th century anecdotes with music by Theatre Five and a Loyalist Encampment by Jessup's Corps were the highlights of two summer weekends.

In addition there was a geology walk by a geologist from Queen's University Miller Museum of Geology, as well as an illustrated talk on Kingston archaeology by the director of the Cataraqui Archaeological Research Foundation. A special photographic exhibit was mounted on Heritage Day at Bellevue House and at the Living Museum. These latter events took place in July and August in Kingston, Ontario.

Members of Jessup's Corps demonstrate activities of the Loyalist era.

During the year 1,000 feet of rail fence were rebuilt, seedling apple trees were planted to re-establish the orchard and native trees, shrubs and wild flowers were transplanted. The staff stairs area was stabilized and the office area prepared in Fairfield House.

Over the winter months an archaeologist prepared a register and a classified catalogue of the ceramic and glass material found around the house from 1981 to 1984.

GUTZEIT ESTATE

The Gutzeit Estate, Bath, Ontario, opened again, courtesy of the Bath Bicentennial Committee. Tours of the house were offered, art classes conducted and a musical concert given which featured the works of Dr. Gutzeit.

Nineteenth century anecdotes with music delight visitors.

QUEEN'S GARDENS

The Rose Garden is a highlight of the Queen's Gardens.

To mark the visit of Her Majesty Queen Elizabeth II to Ontario in 1984, the Province presented her with a gift in the form of Gardens to be located at Crysler Farm Battlefield Park, part of The St. Lawrence Parks Commission's land adjacent to Upper Canada Village.

The third phase of construction was completed this year. Alteration of the road pattern and the application of the first lift of asphalt paving, the alteration of water lines in the central area, major construction of ponds, berms and pathways, initial development of the Rose Garden area, including fountain and arbor installations, stone walkways and tree and shrub plantings and initial site planting on berms, along walkways and in the Bicentennial Stone area went according to schedule.

Detailed plan preparation and cost estimates for specific site improvements to be carried out in succeeding years were undertaken during this fiscal year.

A plaque to commemorate the enthusiastic support given by the Ontario Horticultural Association at the district and local levels to the development of the Gardens was unveiled in September. As well as providing bushes for the Rose Garden area, the Association raised funds to purchase special rose varieties which were planted during the fall season.

MARKETING AND COMMUNICATIONS SERVICES

Marketing and Communications Services Manager Patricia Wilson sells the Commission's sites at Rendez-vous Canada.

SPREADING THE WORD

Staff of Marketing and Communications Services travelled many miles publicizing the sites and facilities operated by the Commission. Representatives attended Rendez-vous Canada in Edmonton, Alberta, the National Tour Association (NTA) Convention in Reno, Nevada, the Eastern Sports, Boat, Camping and Outdoor Show in Harrisburg, Pennsylvania, the Ontario Attractions marketplace in Toronto, Ontario and marketplaces in Syracuse, Rochester and Buffalo, New York, sponsored by Tourism Canada.

AWARD WINNING COMMERCIAL

The St. Lawrence Parks Commission was the recipient of the Confederation Award for the best radio broadcast promoting tourism or travel in Canada in 1985. Presented by the Tourism Industry Association of Canada (TIAC) at its annual convention in Winnipeg, Manitoba in February, the award was given for originality and the best use of the medium. The winning 60-second commercial promoted Ceremonial Retreats at Old Fort Henry. Judges from the Radio Bureau of Canada felt the commercial showed "excellent use of sound effects and made the listener want to plan a visit to the Fort to watch the full dress ceremony".

TOURCAN '85

TourCan held its fifth annual marketplace in Kingston, Ontario in September and attracted 122 sellers representing tourism operations from across Canada and 70 buyers from tour companies in Canada and the United States. Staff from the Commission were on hand to promote its sites. Old Fort Henry was the scene of a reception hosted by the Commission for TourCan participants. TourCan was sponsored by Tourism Canada, the Ministry of Tourism and Recreation, the Eastern Ontario Travel Association and the Kingston Area Visitor and Convention Bureau.

1000 ISLANDS INTERNATIONAL SEAWAY DAY

Commission staff, including interpreters from Upper Canada Village and Old Fort Henry took part in this May event at Fort Drum, Watertown, New York to familiarize potential visitors with the two historic sites. Fort Drum currently is undergoing a $1 billion construction and expansion program which will see a 43 percent increase in the population in the area in the next decade.

WATER QUALITY CONFERENCE

A one-day conference on "Water Quality", sponsored by the St. Lawrence Valley Council, was held in November at the Upper Canada Restaurant. This Council, of which The St. Lawrence Parks Commission is a member, is an international organization which encourages individuals and organizations from Canada and the United States to explore issues of common interest. Conference topics included the importance of water quality to the tourism industry; the impact of citizen action groups in influencing government policy; the effects of toxic substances on human health; and the research being conducted into the long-term effects of toxic substances.

ARTISANS ATTEND EVENTS

Artisans from Upper Canada Village attended many events to acquaint the public with the activities taking place at the site. Printing displays were set up at Heritage Village in Ottawa, Ontario and at Parks Canada's "100 Years of Heritage Conservation" at Harbourfront, Toronto, Ontario; broommaking was demonstrated at the Farmersville Exhibition in Athens, Ontario; and timber framing was done at the Chesterville, Ontario Fair. Canadian horse June and her foal Rex were popular with visitors at the Gloucester, Ontario Fair.

PARKS

Parks operated by the Commission offer excellent swimming and fishing, as well as picnic facilities.

SUCCESSFUL SEASON

The Commission's parks experienced an increase in visitors as 2.6 million people enjoyed the facilities, compared to 2.4 million in 1984. Over one million visitors to the 1000 Islands area enjoyed a scenic, leisurely drive on the 1000 Islands Parkway. A total of 611,772 people drove the Long Sault Parkway.

CAMPING PERMITS INCREASE

The Commission's parks ended the season with a 3.3 percent increase in permits issued. This year 97,519 permits were issued compared to 94,374 in 1984. With the majority of other Eastern Ontario parks, both private and public, showing declines, this increase was considered very good news.

FEASIBILITY STUDY OF THEATRE

With funds from both the Federal and Provincial Governments, the Upper Canada Playhouse Inc. commissioned a feasibility study to consider both improvements to the existing theatre structure located on Commission land on the Upper Canada Road and relocating the theatre to a new structure at an alternate site. The Commission which assisted with the study, also supported the playhouse by helping with minor maintenance projects, promotion and on-site advertising. The playhouse offered live theatre from June through August.

UPPER CANADA MIGRATORY BIRD SANCTUARY

Canada Geese arrived at the Upper Canada Migratory Bird Sanctuary in March and began nesting on April 1. Approximately 934 geese and 1,057 ducks were banded.

Two hundred goslings were shipped to the Ministry of Natural Resources (MNR) district in Pembroke, Ontario, 60 to the MNR district in Napanee, Ontario, 60 to the Carillon Provincial Park near Hawkesbury, Ontario and 20 to McGill University in Montreal, Quebec.

Experience students carried out a number of jobs during the summer, including maintaining nature trails, painting boardwalks, preparing banding facilities and other sanctuary duties.

Approximately 30 acres of corn were harvested to be used for the fall feeding program for Canada Geese which lasted from mid-September to mid-November.

In addition, approximately 25 acres were seeded for hay crop and to provide an area to attract deer and geese for better viewing by the public.

Waterfowl viewing at the feeding area was very popular with talks and tours being conducted for senior citizens and school groups.

The controlled hunting again was popular with the avid hunters.

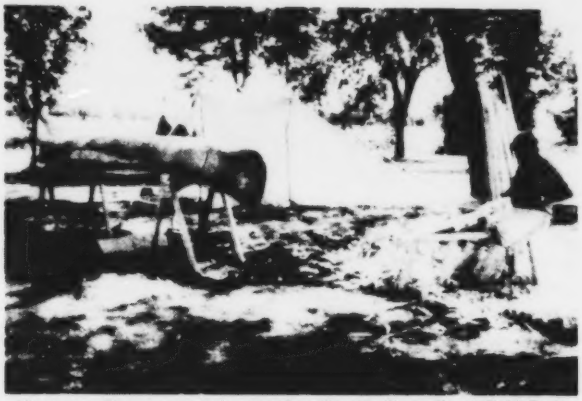
An estimated 27,000 people made use of the nature trails and viewing area during the fall with many more using the area throughout the year.

COMMISSIONERS ON TOUR

Commissioners accompanied by resource personnel from the Commission, took familiarization/fact-finding tours of the parks system July 26 and August 17. Equipped with extensive background information, the commissioners visited the parks, the Upper Canada Migratory Bird Sanctuary, 1000 Islands Parkway and lookouts, Fairfield Historical Park and Gutzeit Estate. The trips gave them a first hand look at the sites and facilities, as well as an opportunity to discuss issues directly with staff.

VOYAGEUR ENCAMPMENT

From July 6 to July 14, visitors to Crysler Farm Battlefield Park were able to relive the 1750 to 1890 era of the St. Lawrence fur trade. Dan Bisson, of Ma and Pa's Tipi Company in Maynooth, Ontario and Lealand Rowat, of Cedar Craft Canoes in Elmvale, Ontario conducted the Encampment near the Crysler Park Marina. A 20-foot diameter tipi, two baker tents, a canvas shelter over an overturned 24-foot north canoe, an Indian-crafted birch bark canoe and construction exhibit and a 36-foot Montreal fur trade canoe made up the display. Visitors were treated to samples of bannock and smoked/dried meat, flint and steel fire-starting demonstrations in the large tipi and a one-hour ride in the large fur trade canoe, experiencing the life of a Voyageur.



Voyageur Encampment is staged at Crysler Farm Battlefield Park.

Visitors experience the life of a Voyageur.

SUGAR BUSH EXPANDS PROGRAM

A well organized and executed education program, the use of horses in sap gathering and expanded outdoor exhibits offset the disappointing maple sap run. Sugar bush operators in Southeastern Ontario experienced a two-thirds reduction in production due to the unseasonable warm weather. The Commission's Crysler Park Maple Sugar Bush had two sap runs which produced 4,925 gallons of maple sap which translated into 130.5 gallons of syrup. Additional syrup was purchased from other Ontario producers to meet requirements for patties. A total of 826 500ml bottles and 5,768 sugar patties were produced at the sugar bush. Including school groups, 6,138 people visited the operation and visitors' reaction to the expanded interpretive program was very positive.

WINDSURFER SCHOOL

A windsurfer school, including both sailboard rentals and instruction was established at Mille Roches picnic area by Latitude 45 International Windsurfer School, of Cornwall, Ontario. The school operated from May 24 to September 30 and was well received by visitors.

BROWN'S BAY INTERPRETIVE PROGRAM

The weekly Interpretive Program at Brown's Bay Park included the following activities: Saturdays there were children's interpretive programs and on Sundays guided walks on the recently completed hiking trail. Twice a week the Brockville YMCA day camp was hosted by staff who conducted sessions based on flora and fauna subjects such as fish, birds, insects, plants and trees. Games and simple toys also were part of the sessions. The Parks Canada showmobile was hosted twice weekly at Brown's Bay and once weekly at Ivy Lea Park. Nature posters were developed. The collecting of shrub specimens was ongoing with additions being made to last year's tree and flower collection. A nature trail was developed and information brochures on Brown's Bay and Ivy Lea Parks completed.

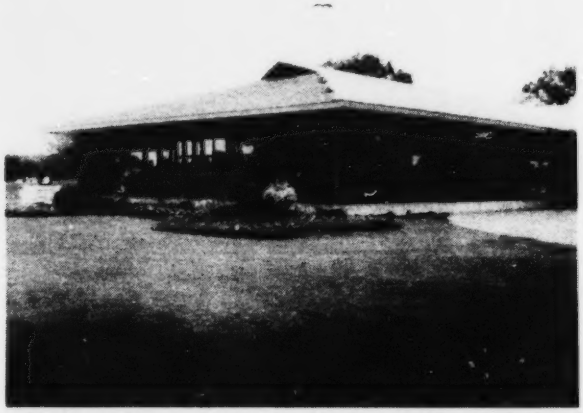
BIRCH BARK CANOE REPAIRS

Visitors to Morrison and Nairne Islands had the opportunity July 18 to observe repairs being made to two birch bark canoes from Upper Canada Village's collection of marine craft. Repairs consisted of replacing broken spruce root lashings on thwarts and gunnells, replacing a punctured bark section with a new piece of bark and complete application of spruce gum sealant to all seams and bark splits.

MERCHANDISING AND REVENUE SERVICES

The operation of all revenue-generating facilities, including stores and gift shops, the Crysler Park Marina and the Upper Canada Golf Course comes under the umbrella of this division.

The Canada West Lounge and Restaurant has improved dining facilities.



Outdoor dining is featured at the Canada West Lounge and Restaurant.

RENOVATIONS COMPLETED

The renovations to the Canada West Lounge and Restaurant at the Upper Canada Golf Course were completed. New lounge and patio furniture, light fixtures and pictures added the finishing touches to make the facility the perfect place to relax. The 22,635 golfers who played the course, as well as tourists and area residents had the opportunity to enjoy light fare, as well as full course meals.

POCKET PRO MAGAZINE

The Commission participated in the development of a Pocket Pro magazine for the Upper Canada Golf Course. This magazine is designed to take some of the guesswork out of the game of golf for players who may be unfamiliar with the 18-hole championship course. The booklet contains the history and photographs of the course, as well as descriptions and photographs of other attractions in the area operated by the Commission. Pocket Pro is a useful tool for marketing the golf course.

SALES INCREASED

Sales at the Village Store, the gift shops at Old Fort Henry, the Pro Shop at the Upper Canada Golf Course and the gift shop at Crysler Park Marina increased over sales in 1984. With the installation of new lighting and pine fixtures, the renovations to the Village Store were complete.

SAIL TRAINING

The addition of eight new finger docks marked the end of a two-year expansion program at Crysler Park Marina.

The marina was the home port for two tall ships engaged in sail training. The program, operated by Sail St. Lawrence Corporation, of Beaconsfield, Quebec, saw boys 13 to 17 years spend three weeks on board either the TRADITION II, out of Lunenburg, Nova Scotia, or SAKOOSE II from Ottawa, Ontario, learning seamanship skills.

FOOD SERVICE CONTRACT

The provision of food services at Upper Canada Village and the Upper Canada Golf Course is undergoing change. Domco Foodservices Limited, of Don Mills, Ontario was awarded the food service contract through the public tendering process. Services at Willard's Hotel, Willard's Hotel Driveshed, the Village's Tea Garden, Upper Canada Restaurant and the Canada West Lounge and Restaurant is the responsibility of this new firm which replaced Versa Food Services, a VS Services Ltd. company which had been associated with the Commission since 1961. Domco also will operate the Harvest Barn Restaurant when it opens at the Village in 1986.

UPPER CANADA VILLAGE PRODUCTS

	1985		1984	
	Production	**Retail Value**	**Production**	**Retail Value**
Bakery	27,474 loaves	$ 52,146	29,065 loaves	$ 54,224
Cheese Factory	13,710 lbs.	$ 57,720	13,435 lbs.	$ 56,026
Tin Shop	918 units	$ 7,750	870 units	$ 6,188
Broom Shop	432 units	$ 8,181	280 units	$ 4,186
Printing Office	2,219 items	$ 985	9,090 items	$ 4,395
Woollen Mill	52 blankets	$ 9,570	61 blankets	
Woollen Mill	2,486 items	$ 2,589	1,311 items	$ 12,024
Blacksmith	1 item	$ 20	1 item	$ 79
Cabinetmaker	39 items	$ 5,465	35 items	$ 3,715
Craft Houses	28 items	$ 2,066	12 items	$ 533
Sawmill			844 items	$ 474
Farm and Garden	129 units/services	$ 10,867	69 services	$ 5,511
Education Fees	6,346 students	$ 9,815	1,860 students	$ 1,860
Grist Mill (Flour)	20,621 lbs.	$ 9,634		
Grist Mill (Empty Bags)	410 bags	$ 636		
TOTAL		$177,444		$149,215

HUMAN RESOURCES

The Human Resources Division was created in November to undertake wage and salary administration, integration of personnel and payroll functions, recruitment, employee relations and counselling, training and development and the administration of employee benefits and youth programs.

The Commission employed 115 civil servants, 725 unclassified staff and 60 people under special employment programs, such as the Experience Program and the Ontario Youth Corporation.

Four civil servants retired, two of whom took early retirements.

Three employees were recognized for 25 years of service.

Sixty-five staff attended a variety of courses and workshops with such titles as "Performance Management", "Time Management", "Writing Skills", "Power Communication Skills for Women", "Word Processing" and "Introduction to the Wang Computer".

Superintendent of Historic Sites William J. Patterson, at right, presents the Commission's United Way campaign cheque to Howard Beaudette, of the United Way. Commission United Way Co-ordinators from left Mary Robertson, Myrna Anderson and Martha Walker are joined by United Way's Beverley Roy in marking the successful campaign.

(Photo by Standard-Freeholder, Cornwall, Ontario)

ADMINISTRATIVE SERVICES

NEW COMPUTER SYSTEM

As a result of feasibility studies undertaken by Loecus Informatics Inc., of Ottawa, Ontario in conjunction with the Ministry of Industry, Trade and Technology, The St. Lawrence Parks Commission went to tender in April for a computer system at its head office in Morrisburg. The successful company, NorthStar Software, of Ottawa, Ontario, installed a Wang VS 15 computer system consisting of four work stations, one line printer, one daisy printer, one tape cartridge for backup and one personal computer and printer, the latter two pieces of equipment located at Upper Canada Village with the capability of communicating with the head office equipment. As the software programs are developed, staff will be using the system for word processing, appropriation and commitment control and moveable assets control.

Two staff were trained in word processing and one staff in system administration at Wang headquarters in Ottawa, Ontario. NorthStar undertook site training in program applications.

SUCCESSFUL UNITED WAY CAMPAIGN

Staff gave most generously to the United Way. Employees in the Morrisburg area contributed $3,027.50 which was double the goal. Staff at Old Fort Henry gave $539.00, $40.00 more than in 1984. The Fort's participation rate stood at 77.4 percent and Morrisburg's at 70.7 percent.

Ontario

Office of the
Provincial
Auditor

Parliament Buildings
Queen's Park
Toronto, Ontario
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416/965-1381

To The St. Lawrence Parks Commission and
to the Minister of Tourism and Recreation.

I have examined the statement of receipts and disbursements of The St. Lawrence Parks Commission for the year ended March 31, 1986. My examination was made in accordance with generally accepted auditing standards, and accordingly included such tests and other procedures as I considered necessary in the circumstances.

In my opinion, this financial statement presents fairly the Commission's receipts and disbursements for the year ended March 31, 1986 in accordance with the accounting policies described in note 1 applied on a basis consistent with that of the preceding year.

A report on the audit has been made to the Commission and to the Minister of Tourism and Recreation.

J.F. Otterman

Toronto, Ontario,
September 10, 1986.

J.F. Otterman, F.C.A.,
Assistant Provincial Auditor

FINANCIAL STATEMENTS

Statement of Receipts and Disbursements for the year ended March 31, 1986

	1985/86 $	1984/85 $
Receipts		
Entrance fees	1,637,285	1,578,234
Campsite permits	634,750	613,901
Sale of souvenirs, merchandise, food, etc. (Note 5)	1,558,661	1,764,434
Concession rentals	188,043	125,690
Marina docking and storage	81,590	59,037
Golf equipment rental	71,851	55,720
Miscellaneous	70,489	44,563
	4,242,669	4,241,579
Disbursements		
Salaries, wages and benefits	8,713,270	8,354,962
Transportation and communication	252,499	246,906
Services	1,507,835	1,228,395
Supplies and equipment (Note 5)	2,025,662	2,420,759
Acquisition/construction of physical assets	363,545	273,385
Grants to municipalities in lieu of taxes	23,635	23,635
	12,886,446	12,548,042
Less: Recoveries		
— Other Ministries		50,000
— BILD (Note 4a)	504,600	817,369
— Other activities (Note 4b)	157,000	191,200
	12,224,846	11,489,473
Excess of disbursements over receipts	7,982,177	7,247,894

NOTES TO FINANCIAL STATEMENT
March 31, 1986

1. SIGNIFICANT ACCOUNTING POLICIES

a) Basis of Accounting
The Commission uses the cash basis of accounting which in the case of disbursement activity is modified to allow an additional thirty days to pay for goods and services pertaining to the fiscal year just ended.

b) Fixed Assets
Disbursements for fixed assets are written off in the year of acquisition.

c) Merchandising Operations
All purchases of souvenirs, merchandise, food, etc., are charged as disbursements at the time of purchase. Receipts as stated in the statement of receipts and disbursements represent the gross cash receipts of the various operations.

2. RECEIPTS
Receipts are deposited in the Consolidated Revenue Fund of the Province of Ontario.

3. DISBURSEMENTS
Disbursements are paid out of moneys appropriated therefor by the Legislature of the Province of Ontario.

4. RECOVERIES

a) Recoveries — BILD
The Commission received financial assistance from the Board of Industrial Leadership and Development (BILD) in the amount of $450,000 for the completion of the Harvest Barn Restaurant in Upper Canada Village.

BILD also contributed $54,600 (1985 - $703,473) for short term job creation projects conducted by the Commission.

b) Recoveries — Other Activities
The expenses of certain Commission projects were funded by the Tourism program of the Canada/Ontario Eastern Ontario Subsidiary Agreement. This program provides financial assistance to tourist development projects of a regional significance.

5. FOOD SERVICE OPERATIONS
In 1984-85 the Commission managed its own food operations at the Upper Canada Golf Course and snack bars at Upper Canada Village. In 1985-86 the Commission contracted out these food operations to a private caterer.

6. COMPARATIVE AMOUNTS
Comparative amounts have been reclassified where necessary to conform with 1986 presentation.

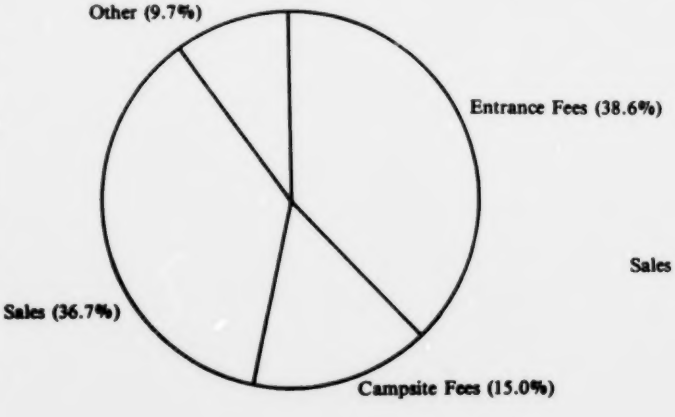
COMPARATIVE PERFORMANCE

ATTENDANCE

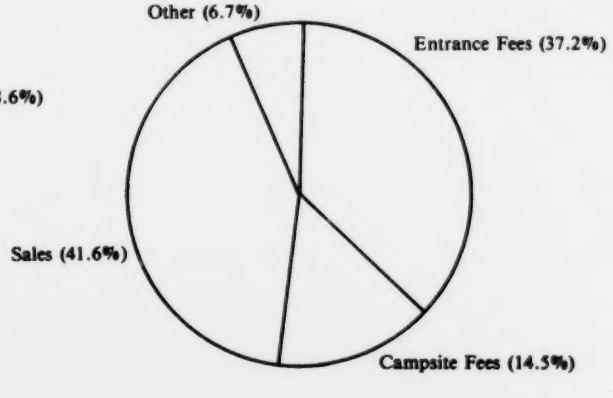
HISTORIC SITES	1985/86	1984/85
Upper Canada Village	242,006	251,125
Old Fort Henry	176,409	166,637
Fairfield Historical Park	2,338	1,297
Total Historic Sites	420,753	419,059
Upper Canada Golf Course	22,635	20,246
PARKS		
Adolphustown Park	66,744	61,480
Ivy Lea Park	257,600	193,348
Brown's Bay Park	127,796	116,644
Grenville Park	70,048	65,852
Riverside-Cedar Park	153,180	175,360
Crysler Farm Battlefield Park	898,260	710,699
Morrison and Nairne Islands	75,680	81,140
Farran Park	84,516	97,008
Long Sault Parkway, West Entrance	167,148	169,000
Long Sault Parkway, East Entrance	444,624	422,032
Charlottenburgh Park	140,648	157,724
Raisin River Park	36,856	45,548
Glengarry Park	169,168	135,400
Total Parks	2,692,268	2,431,235
Total All Sites	3,135,656	2,870,540

REVENUE SOURCES

1985/86



1984/85



THE ST. LAWRENCE PARKS COMMISSION

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Hon. John Eakins
Minister